

Making Mobility as a Service a reality: Challenges and Opportunities



For more than a decade, Mobility as a Service (MaaS) has promised to revolutionize transportation—offering a seamless, door-to-door experience by integrating multiple modes of travel into a single digital interface. The goal: enable users to plan, pay for, and navigate multimodal trips with real-time updates, all in one place.

Yet, despite this compelling vision, MaaS has struggled to scale. The fragmented nature of public transit, legacy infrastructure, and a lack of unified digital tools have slowed progress. But the tide is turning.

Why MaaS Matters Now

Urbanization continues to accelerate. Today, more than half the world's population lives in cities, a number expected to grow steadily in the coming decades. This demographic shift strains traditional car-centric models and public transit systems that haven't kept pace. Cities face mounting pressure to reduce congestion, cut emissions, and offer equitable access to mobility.

MaaS offers a compelling path forward. By unifying public and private transportation options—including buses, trains, bike shares, ride-hailing, and micromobility—into a single user-friendly experience, MaaS can reduce car dependency, enhance efficiency, and improve the quality of life for urban residents.

Challenges Holding MaaS Back

Despite its potential, MaaS still faces significant hurdles:

- **Fragmented Systems:** Many cities rely on outdated, proprietary tools that make integration costly and slow. Legacy fare collection and operations software often lack open APIs and interoperability, blocking the creation of seamless experiences.
- **Technical Complexity:** Creating an intuitive MaaS platform that connects payments, ticketing, trip planning, and real-time communication across multiple operators is a tall order—especially when each system has its own constraints and requirements.
- **Financial Barriers:** Historically, MaaS pilots have been expensive, with high CapEx for custom hardware and ongoing integration costs. These economics make MaaS inaccessible for smaller transit networks or rural regions.
- **Trust and Fragmentation:** Riders often face a confusing patchwork of apps, fare rules, and inconsistent experiences. Without a unified platform, adoption lags.

A New Generation of Solutions

Recent advances are changing the game. The shift toward modular, cloud-native platforms with low CapEx requirements makes MaaS more attainable for transit operators of all sizes.

Take UbiRider, for example—an all-in-one mobility platform designed to unify fare collection, operations, and rider engagement with minimal infrastructure investment. By using everyday smartphones to validate rides or accept payments, and offering account-based ticketing with contactless cards and bank apps, UbiRider eliminates the need for costly hardware rollouts.

“Paying for transit should be as easy as paying for groceries at a store or food at a restaurant,” says Paulo Santos, CEO of UbiRider. “We’re committed to making mobility seamless, scalable, and accessible—whether you’re a large urban network or a small-town operator.”

What MaaS Can Deliver—Today

For Transit Operators and Cities:

- Lower Costs: Platforms like UbiRider reduce CapEx and maintenance by leveraging smartphones and open architecture.
- Smarter Operations: Real-time data powers dynamic route optimization, better resource allocation, and more informed planning.
- Unified Systems: A single platform can handle payments, validations, CRM, and operational control—reducing the complexity of managing multiple vendors.

For Riders:

- Frictionless Payments: Contactless cards, mobile wallets, and bank apps eliminate the hassle of buying tickets or waiting in line.
- Simplified Access: Account-based ticketing means riders are identified by their payment method—not a physical pass—enabling true tap-and-go experiences.
- Expanded Choice: From buses and trams to shared bikes and scooters, MaaS platforms offer side-by-side comparisons of travel options, making it easy to choose the best route.

What’s Next: From Patchwork to Platform

The future of MaaS isn’t just about digitizing transport—it’s about unifying it.

Cities from Dublin to Barcelona to New York are adopting systems that move beyond legacy silos and embrace open data, contactless payments, and policy-driven tools like congestion pricing. These innovations reflect a shift from seeing transit as a standalone service to viewing it as part of a larger, user-centric ecosystem.

As modular MaaS solutions mature, the focus will be on interoperability, affordability, and scalability—bringing smaller cities and rural communities into the conversation, not just the largest metros.

Conclusion: Realizing the MaaS Vision

For years, MaaS has felt just out of reach—held back by technical, financial, and institutional inertia. But today, the convergence of digital tools, cloud infrastructure, and a growing demand for user-friendly experiences has created a new opening.

The challenge ahead is not just building better apps, but building better systems: platforms that can serve the full spectrum of transit operators and unlock simple, seamless mobility for every rider.

By embracing modular, low-cost, all-in-one platforms, we can finally make Mobility as a Service not just a vision—but a reality.